

# **USDA Foreign Agricultural Service**

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# United Kingdom HRI Food Service Sector HRI Food Service Annual Report 2007

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# **Report Highlights:**

In the United Kingdom, the foodservice sector is the 4<sup>th</sup> largest consumer driven market with over 263,000 outlets. In 2006, the market was worth over £35 billion (\$68.25 billion). The major players within the UK catering business include the following: Aramark, Brakes, 3663 First For Foodservice and Whitbread. Best prospects for the foodservice industry include: snack foods, seafood, fruit, cooking sauces, frozen foods and many other products sought by cash rich UK consumers.

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#### SECTION I - MARKET SUMMARY

- The foodservice market is the UK's 4<sup>th</sup> largest consumer market. The foodservice market exists to provide prepared meals and refreshments for consumption primarily outside the home.
- In 2005 the market grew by 4.2% to £35 billion (\$68.25 billion). This represents sales from approximately 263,000 outlets.
- The £35 billion (\$68.25 billion) foodservice market accounts for one third of all consumer food purchasing.
- In 2005, 8.3% of every consumer's pound was spent on eating out.
- In 2005, 478 million meals were consumed in the workplace, this was the top outlet out of home. 434 million meals were consumed in restaurants and 410 million in pubs/bars.
- The amount spent on food and drink out of the home grew by 2.6% in 2005.
- Sandwich consumption became even more popular increasing by 7% in 2005.
- British consumers are exposed to many different cuisines from around the world, with ethnic foods being very popular, they experienced a 6% growth in 2005.
- The foodservice market in the UK is very fragmented, consisting of not just one market but lots of smaller markets that come under the foodservice umbrella.

# Overview of the foodservice market in the UK in 2005

£ Millions at 2005 Prices							
Sector	Outlets	Meals	<b>Purchases</b>	<b>Purchases</b>	Sales		
		Millions	Food	Food &	Food &		
				Drink	Drink		
Restaurants	26,416	734	£1,537	£2,119	£7,612		
<b>Quick Service</b>	29,645	2,006	£2,130	£2,631	£8,781		
Pubs	51,046	1,104	£1,243	£1,794	£5,442		
Hotels	47,009	644	£1,324	£1,759	£6,579		
Leisure	19,121	533	£595	£727	£2,788		
Staff Catering	20,625	1,063	£978	£1,165	£2,419		
<b>Health Care</b>	31,384	1,047	£647	£700	£822		
Education	34,663	1,246	£652	£803	£1,130		
Services	3,073	244	£172	£193	£206		
Total 2005	262,982	8,620	£9,276	£11,891	£35,779		

# Advantages & Challenges to U.S. Products in the HRI Sector

Advantages	Challenges			
Brand name recognition – there are	Competition from many other ethnic			
many American chain restaurants in the	restaurants all popular in the UK, eg.			
UK wanting to source American food	Indian, Chinese, European.			
products.	·			
There are a relatively small number of	Price competition is fierce. However,			
specialist foodservice importers, capable	currently good exchange rate with the US			
and interested in importing from the U.S.	dollar.			
The U.S. has a good brand image in the	Strict EU import regulations and			
UK.	labeling/ingredient requirements.			
The country is English-speaking and is	EU competitors do not pay import duty on			
therefore a natural gateway into the rest	goods to the UK. The U.S. generally pays			
of Europe for U.S. exporters.	0-25 percent import duty, depending on			
	the product.			
The U.S. is a popular destination for UK	Need to change image of American food,			
tourists and familiarity with U.S. products	which is almost exclusively associated			
is widespread.	with fast food.			

#### **Market Structure**

The foodservice market is much more complex than the grocery retail market and is generally divided up into two distinct sectors: Profit and Cost.

## **Profit Sector**



Restaurants
Quick Service Restaurants
Pubs
Hotels
Leisure

# **Cost Sector**



Staff Catering Education Health Care Custodial (Prisons) Welfare (Old People's Homes)

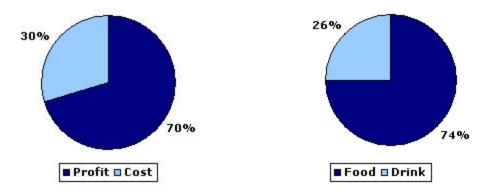
# **Profit Sector:**

This is the area of the foodservice market in which the potential business gains are the main motivator. Pricing is flexible. In the profit sector the majority of outlets can be classified as working within the hospitality industry. eg. Restaurants, fast food, pubs, hotels, leisure venues.

#### **Cost Sector:**

Caterers within the cost sector traditionally do not derive substantial margins. Meal provision tends to be out of necessity, rather than as a result of a business opportunity being identified. Provision is governed by contract where pricing is controlled if not fixed. eg. Schools, hospitals, prisons, specialist care homes.

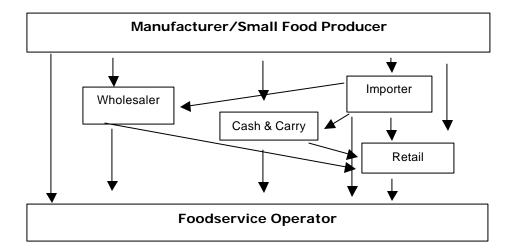
The following chart shows the split between cost and profit and the split between food and drink.



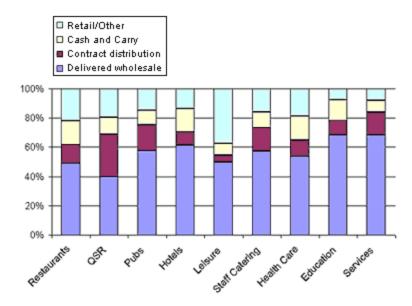
(Source: Horizon/Foodservice Intelligence, 2003)

# SECTION II - ROAD MAP FOR MARKET ENTRY

The following diagram shows the most common routes to market. Although there are many varied routes, the most common way for American products is through an importer, due to their knowledge of the market, well-developed contacts and distribution systems.



#### Distribution channels to each sector



The foodservice sector cannot be looked at, as a single market – The role of each channel varies from sector to sector. Wholesalers, for instance, account for over 60% of the hotels, education and services sectors. However, the quick service sector sources only 40% of its food in this way but gets almost 25% of its food supplies from cash and carries.

# **Sub Sector Profiles**

Following are institutions within the HRI sector:

#### Restaurants

The restaurants referred to in this sector, cover establishments where you would sit down to a meal. 44% of consumers eat in a restaurant once a month or more. Eating in a restaurant is more likely to be a planned event for a specific purpose.

Key players include: Conran, Café Rouge, City Centre Restaurants, Out of Town Restaurants

#### **Quick Service Restaurants**

38% of consumers eat in a fast food outlet once a month or more. In common with cafés they offer a quick meal on the go, but lack the social element of a café. One in four consumers eat in a quick service restaurant because their children or grandchildren want to eat there.

Key players include: McDonald's, Burger King, Wimpy, KFC, Pizza Hut, Pret a Manger

#### **Hotels & Resorts**

Each site is counted as one outlet, even though there might be several foodservice components within it eg. restaurant, bar, room service, leisure.

Key players include: Hilton, Holiday Inn, Marriott, Intercontinental, The Savoy Group

#### Pubs

Places with good service and a relaxed atmosphere are key to people's expectations of eating in a pub. Low prices and price promotions are also key and is one of the main differences between restaurants and pubs. 36% of consumers eat in a pub once a month or more. Eating in a pub is primarily a social event with friends. Pubs are seen to offer a convenient option when compared to a restaurant or eating at home.

Key players include: Scottish & Newcastle, JD Wetherspoon, Corney & Barrow Ltd, Fuller, Smith & Turner Plc, Young & Co's Brewery Plc.

#### **Leisure Parks**

These include everything from visitor attractions such as museums, zoos, theme parks. Entertainment eg: theatres, cinemas, sports stadiums and gambling. Clubs eg: health clubs and fitness centers, sports and social clubs. Caterers eg: events caterers, mobile caterers. On Board Travel eg: airline catering, ferry catering, rail catering, bus and coach catering.

Key players include: UCI Cinemas, Odeon Cinemas, Living Well Fitness, David Lloyd, Cannons.

#### Cafeterias & Cafés

The UK branded café market has grown hugely in recent years. In 1997, there were just 778 branded outlets in the UK, however, by 2005 this number had grown to 2,428. Now 30% of all cafés in the UK are owned by branded chains. It is expected that by 2009, the market will be worth more than £1 billion.

The coffee shop sector consists of outlets that serve hot and cold beverages, but no alcohol. They also serve snack foods such as cakes, sandwiches, soups and salads, although serving food is not their main domain of business. 38% of consumers eat in a café once a month or more. Cafés are seen to offer quick meals for time pressured consumers and are also a good place to meet friends. Cafés are associated more with daytime dining. 48% of consumers choose cafés as a place to eat while out shopping. 43% of consumers will drink specialty coffees such as lattés or cappuccinos when visiting cafés, compared to 1% of consumers who drink specialty coffees in the home.

Key players include: Starbucks, Costa, Eat, Pret A Manager, Café Nero, Coffee Republic.

#### Staff Catering

These include trolley services as well as areas where full meals are sold eg. Self run canteens, Contracted canteens, National Government canteens, Off shore catering.

# **Education**

This includes all food and drinks served in schools of all levels from nurseries to universities.

#### **Health Care**

Meals counted in the health care sector include those served to patients, staff and visitors and include: hospitals, nursing homes and care homes.

#### Custodial

Includes Police stations, Fire stations, Armed Forces and Prisons.

#### Welfare

Includes Meals on Wheels, Luncheon Clubs and Day Centers.

#### SECTION III - COMPANY PROFILES

The following companies are some of the biggest players in the UK foodservice industry: Aramark, Brakes, Compass, 3663 First For Foodservice, Mitchells and Butlers, Sodexho and Whitbread.

#### **Aramark**



Aramark Ltd. Millbank Tower, 21-24 Millbank London, SW1P 4QP

Tel: +44 (0) 20 7963 0000 Fax: +44 (0) 20 7963 0500 Website: www.aramark.co.uk

Aramark is a leader in professional services providing award winning food services and facilities management. They work with healthcare institutions, universities and schools, stadiums and arenas and businesses around the world.

#### **Brakes**



**Brakes** 

Enterprise House, Eureka Business Park Ashford, Kent, TN25 4AG Tel: +44 (0) 845 606 9090 Website: www.brake.co.uk

Brakes is a market leader of delivered wholesale in the UK supplying frozen, chilled and grocery products to sectors across the foodservice industry.

## **Compass Group**



Compass Group plc

Compass House, Guildford Street Chertsey, Surrey, KT16 9BQ

Tel: +44 (0) 1932 573 000 Fax: +44 (0) 1932 569 956

Website: <a href="https://www.compass-group.com">www.compass-group.com</a>

The Compass Group are a leading foodservice company. They have over 400,000 employees who specialize in providing food, vending and related services to clients in over 90 countries. They have six main sectors in which they work: Business & Industry, Fine Dining, Defense, Offshore and Remote Sites, Education, Healthcare and Seniors and Vending.

Clients include: Caffe Ritazza, Upper Crust and Harry Ramsdens

#### 3663 First For Foodservice



3663 First for Foodservice Buckingham Court Kingsmead Business Park London Road, High Wycombe Bucks HP11 1JU

Tel: +44 (0) 870 3663 100
Fax: +44 (0) 870 3663 199
Website: www.3663.co.uk

3663 First for Foodservice are the UK's leading foodservice company with sales of over £1 billion a year. They deliver quality ingredients, finished products and equipment to the catering industry including restaurants, pubs, cafes and clubs across the UK, schools, hospitals and Government departments. They have a fleet of 1,100 vehicles and deliver to over 50,000 customers.

Clients include: Compass Plc, Pret A Manager and Burger King.

#### Mitchells & Butlers



Mitchells & Butlers is the leading operator of managed pubs and pub restaurants in the UK. They have around 2,000 businesses offering food, drink, entertainment and accommodation in prime locations across the country.

Clients include: Alex Gastro, All Bar One, Brown's Restaurants, Express by Holiday Inn, Flares Bars, Harvester Restaurants, Hollywood Bowl, Inn Keepers Lodge, Nicholson Pubs, O' Neills Pubs, Sizzling Pub Co and Toby's Carvery.

#### Sodexho



Sodexho has a good reputation with clients. They have 48,000 staff in the UK and Ireland and have more than 2,300 client locations across all market sectors including business and industry, education, healthcare, defense and leisure sectors.

#### Whitbread PLC



Whitbread Plc is one of the UK's leading hospitality companies, managing top brands in hotels, restaurants and health and fitness clubs. They employ 45,000 people and have over 1,400 outlets across the UK.

Clients include: Premier Travel Inn, Brewers Fayre, Beefeater, Costa and David Lloyd Leisure.

#### SECTION IV – BEST PRODUCT PROSPECTS

U.S. products which do well in the UK foodservice industry are: snack foods, fresh and dried fruit, nuts, salmon and seafood, cooking sauces, salad dressings, confectionery, dips and salsas, frozen foods, wine and beer.

The UK government is increasingly promoting healthy eating and healthy lifestyles. There are opportunities for U.S. products that are natural, wholesome and healthy.

The table below shows the best high value product prospects for the UK foodservice market:

Product Category	Total UK Imports 2005 (\$ million)	UK Imports From U.S. 2005 (\$ million)	Average Annual U.S. Import Growth (last 3 yrs)	U.S. Import Tariff Rate	Key Constraints to Market Development	Market Attractiveness for USA
Fish and Seafood HS: 03	2,106.1	67.3	19.5%	0-22%	Highly fragmented market, domestic shortfall currently bridged by Baltic States	U.S. #1 canned salmon supplier, high level of interest in other products and species
Chocolate confectionery HS: 1806	1,083.5	8.7	26.1%	8-27%	Domestic & EU competition, low acceptance of American chocolate taste	British eat more chocolate than any other nationality, apart from the Swiss
Vegetables & Fruit prepared in Vinegar HS: 2001	64.6	1.26	100%	0-16%	Competition from Turkey, Netherlands and India	Food has long shelf life
Preserved fruit & nuts HS: 2008	422.7	15.6	22.8%	7-27%	Competition from EU + Thailand & South Africa	U.S. nut butters perceived as high quality, exotic preserved fruits of interest for gift/specialty trade
Fruit & Vegetable Juice HS: 2009	742.6	6.8	16%	16-23%	Competition from EU and Brazil	High focus on healthy living in UK. Juices now more popular than carbonated drinks
Soft drinks HS: 2202	759.7	8.8	2.5%	0-10%	Domestic & EU competition, strong brands, market reaching saturation	New U.S. concepts in beverages always attractive, e.g. functional drinks
	656.5	2.3	5.2%	0%	Domestic & EU competition, major	U.S. micro-brew beers, or quirky

Beer HS: 2203					brewers located in EU	beers with a story are attractive to a niche audience
Wine HS: 2204	4,271.1	239.5	5.5%	18-25%	Competition from EU + Australia + Latin America. Figure shows a minus due to wine being shipped to Italy and then the UK.	UK #1 export market for U.S. wine, California wine has 14% market share, other parts of U.S. should benefit in future

# SECTION V – POST CONTACT AND FURTHER INFORMATION

If you have any questions or comments regarding this report or need any other assistance exporting to the United Kingdom, please contact the USDA office in London at the following address:

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